

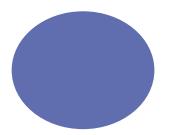
REGENERATIVE CONSCIOUSNESS THROUGH COLLECTIVE ACTION A TOOLKIT



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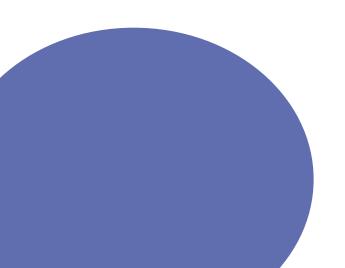


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INTRODUCTION -PART 1-

INTRODUCTION AND BACKGROUND

The evolution of the Toolkit and design Currently available toolkits focused project is based on the research paper on students learning journey in (an "Inside-out sustainability: The neglect online) classroom, are mostly focused of inner worlds", with the following on individual growth. Open sources introduction and design brief presenting are available online in different formats the outcomes of the research. The Centre from e-books, to pdf, presenting specific of Expertise Mission Zero, is a driver of sustainable entrepreneurship and living, focused on developing applicable and useful knowledge and tools for a personal transformation in relation the future, through practice oriented to the collective and further connect research. With their clear mission, the inner and outer dimensions of focusing on 'creating an economy entirely fuelled by sustainable energy and renewable sources and materials'. The Minor Mission Impact was born as a steppingstone towards preparing students to tackle and find opportunities for these types of challenges.

The Toolkit has been designed to fit practice. around this minor and possibly other Further insights were derived from the program in the future if successful Transformative learning framework and beneficial for the collective, as a from Pisters et al (2019), which reflective and creative practice that focuses on the 3C's of a regenerative caters for different students focused consciousness (Connection, Compassion on sustainability and/or regenerative and Creativity. This toolkit aims to allow futures.

theories and methods, as well as visual such as video format, or audio (like podcasts). But very few allow to explore sustainability, to achieve a collective action. The research highlighted a relational approach to ontology, epistemology and ethics, as integral components of the "inner" and "outer", "personal and collective" dimensions of sustainability in education, research and

a process-based approach to develop regenerative thinking to transform the self while transforming the outer through personal and collective reflective practice. Present an opportunity further explored in the design, by understanding the self, our actions to follow, and unique skills that help us in the process of leading and supporting others through individual and collective reflective activities. The 3 c's framework has helped to further develop the activities that serve as a basis for the Toolkit.

Before diving into the design process for creating a new toolkit, 15 interviews were conducted with internal and external experts from THUAS, to define limiting barriers for students as well as opportunities for them to grow as a collective action for sustainability, as well as literature has been reviewed supporting the process. All research findings were further translated into the design requirements, and used as guidelines throughout the design process.

DESIGN BRIEF

PROBLEM STATEMENT

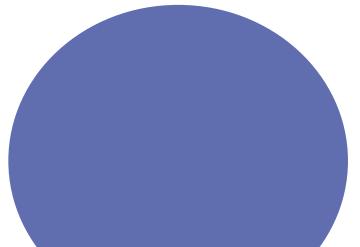
As sustainability goes beyond external transitions in businesses, systems and technologies towards the inner of values, mindsets and consciousness. Neglecting this dimension of sustainability-oriented learning could reduce the efficacy of future agents of change that our University aims to educate. Educational programs have started focusing more and more in the incorporation of sustainability as a priority in the development of future cities and citizens. However, only few courses capture the inner dimension of students and what this transition even implies for them. With few methods, theories and tools available that explore a relational approach between both personal inner worlds and external dimensions of sustainability, students' risk to fail on the long term, into adopting sustainability as a lifestyle, and even less consider and requestion their values and ethics in their future work careers.

DESIGN GOAL

The design goal of this project consists **DESIGN CHALLENGE** in creating a toolkit that allows for a transformative learning journey, for future students of the Mission Impact Minor. The toolkit intends to facilitate students and teachers with bi-weekly process developed in the Research Report. With both individual and collective practices, supported by guidelines that intents to facilitate discussion towards personal а learning journey, gradually building a mindset of regenerative thinking for both staff and students.

6

The design challenge is to create a functional and interactive toolkit that caters for all student's interaction in an online classroom setting. activities, based on the five-step Additionally, the toolkit builds on a relational perspective of sustainability to foster regenerative thinking through a focus on meaningful conversations about the 3Cs. Intented to facilitate a transformation for each participant.

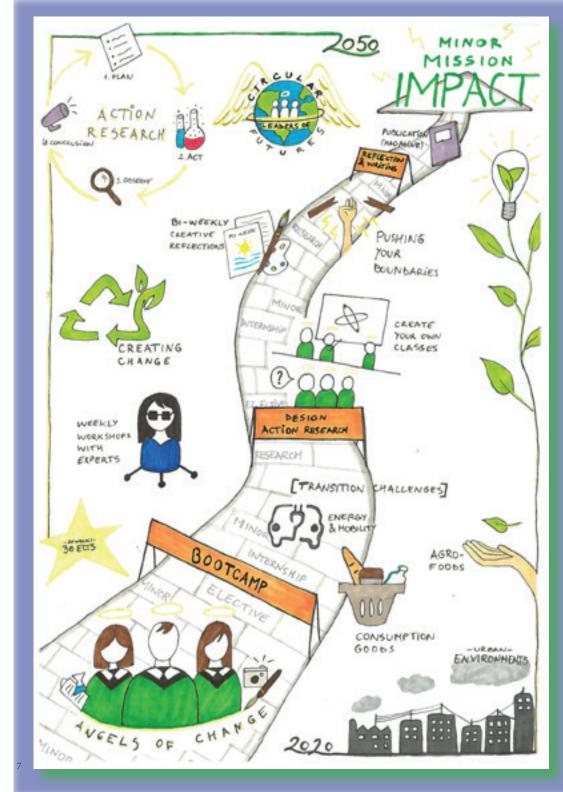


CONTEXT OF TOOLKIT

Mission Impact Minor Description

The Minor is going to start in September 2020 at THUAS, running twice a year. The Minor is Housed within the Industrial Design Engineering program and is a collaboration with the Centre of Expertise Mission Zero and Research Group Circular Business. This minor is based on Social Transformative Learning, Unschooling and Regenerative Design. Leaving from the premise that each student is capable to self-direct their own learning as well as to take the lead towards social change. Students will not just learn about these sustainability problems, but they will also actively help others to learn about these and discover solutions together in creative ways. During the minor the groups are divided, and each one is assigned with one of the 4 transition challenges (respectively Agro-foods, Consumer good, Urban environments and Energy and mobility), where they have to actively think, imagine and project the solution for 2050. Throughout the minor, weekly workshops with experts from different areas are expected, besides the regular classes, as well as bi-weekly creative reflections, where the toolkit will be used to exploring the learning journey of each student.

*Depending on RIVM guidelines and the developments of the corona-crisis, some or all of the educational components will be conducted online

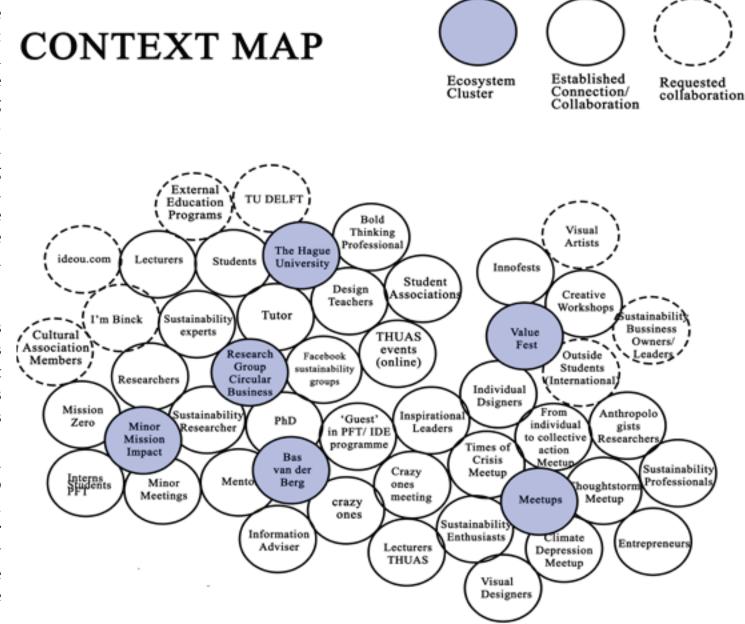


VISION IN THE BIGGER CONTEXT

The toolkit has a direct link to the Centre of Expertise Mission Zero vision: "to create an economy entirely fueled by sustainable energy and renewable resources and materials". Discovering solutions through a holistic approach, conducting and practice-oriented and multidisciplinary research, bringing together professors, lecturer-researchers, students and external partners, to create together new opportunities for the future, through applicable and useful knowledge and tools.

Trying to bring closer the different views and past experiences of individuals within a collective, the toolkit aims at facilitating discussion that highlights the values of a collective action towards regenerative futures.

It assists and guides students and teacher(s) through the process to gradually build up a relation of trust. It presents an alternative option for students to not only reflect individually and collectively, but also to incorporate and develop creativity through reflective practices.



TARGET GROUP PERSONA

The design solution tries to bring together students and teachers by sharing their personal experiences in relation to the project and outside world. Important are experiences that limit students in their personal transformation, and therefore in their career path. What is more, students in international classroom have an opportunity to explore building relations that help build on each of their personal transformation, helping them adapt to continuous changes, both individually and in a collective setting.

Trying to understand the target group, the following persona has been developed according to the insights from the interviews with experts (refer to research report).

Michael, IDE student

Age:23 Location: The Hague, Netherlands Gender: Male

Behaviours

Michael is a third year IDE student, at THUAS. He is very resourceful in team projects, and always looks forward to improve the dynamics of the team. Michael choose the Mission Impact Minor as part of his study, as he really think this is an opportunity for him to explore his boundaries creatively within the topic of sustainability, while understanding his role better before finishing his studies becoming an entrepreneur. He tends to be a bit chaotic in his reflection style, and doesn't really like to much emphasis on it outside school.



Goals

Develop my unique set of skills during university and apply them ethically in my work career. Have resources available at any time to handle my questions. Be an inspiration for others. Learn how to efficiently collaborate and connect with a team.

Frustrations

Reflection is too time-consuming and less fun on my own, and most of the times feels like a superficial assignment rushed before the deadline. Forgetting some of the materials and exercises. Not feeling connected to the topic, because of the overwhelming feeling of excess of knowledge.

DESIGN BRIEF REQUIREMENTS

TOOLKIT/GUIDE

educational classes, providing learning tools for both individual and group learning processes.

- The toolkit should act as a missing - The process must capture the component in education, contributing transformational and supporting the development of student, through a creative reflection regenerative thinking as a collective based approach that captures their group

tangible dialogue focused on developing the 3 c's (compassion, connection and creativity) for sustainability leadership

- The overall design needs to relate to the Mission Zero Research Group focus on regenerative futures.

PROCESS TOOLKIT

The toolkit is designed for online - The process should evolve and be explored around values of individuals that lead to a collective action in sustainability.

> change within a learning phase.

The design toolkit should start a - The process should influence the user into adopting an open minded and reflective attitude towards personal sustainability, with an emphasis on relational learning.

> - The process should allow and promote a continuous individual and/or collective reflection to contribute to life-longlearning.

TEMPLATES

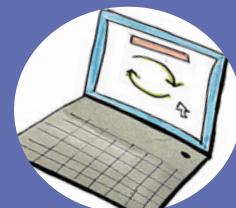
- The templates should evoke a curiosity feeling every time the user reaches to it.

- The design of the templates should be intuitive to use after the first round, by a collective group of students, without the need of a facilitator explaining the activities.

- The templates should be engaging and fun enough for users to use it over time by suggesting or incorporating different activities throughout the 5 step process.









The WWWWWH method provides an overview on what is tried to be achieved. Kew words and summarize sentences analyzed and the documented aspects of the new toolkit, such as value and target market. With the simplified perspective of essential elements to be included, the designer can always refer to when lost or stuck during the process.

APPROACH WWWWWH

- **What** create tangible discussions in a collective project, and assist in reflective learning processes.
- **Why** increase confidence in students to trust the collective, build actions to facilitate and explore the development of regenerative thinking.
- **Who** students following the Mission Impact Minor (starting September 2020)

When bi-weekly use

Where online, anywhere with access to internet connection and a laptop

How develop an interactive toolkit, accessible to all students to follow a process of reflection individual and collective based

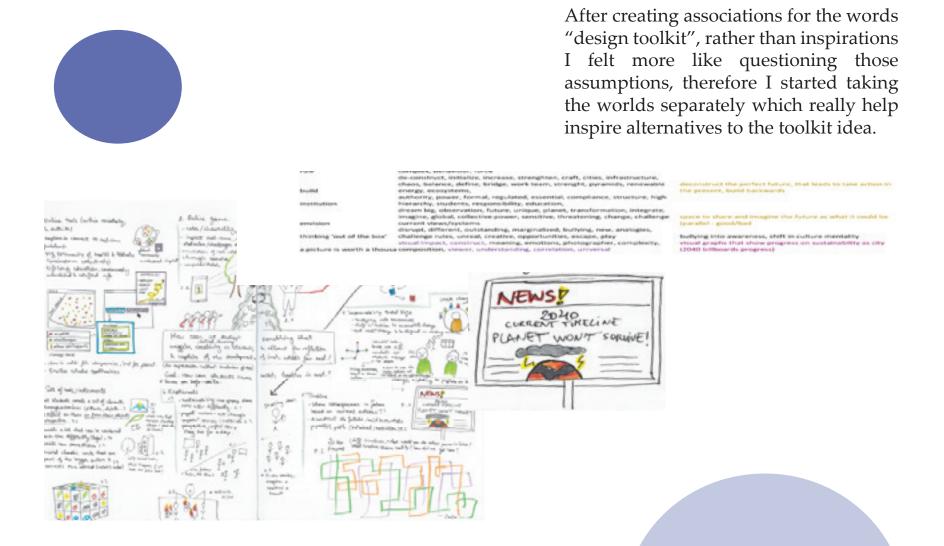
DIVERGING RE-EXPRESSION IN ANOTHER WORDS

During week 10, a first round of ideation was initiated employing the method Re-Expression, in order to break down the associations around the words 'design toolkit', and start thinking about the challenge and what the toolkit could be in a different way. Based on the literature review conducted and the insights gained, the re-expression method not only aims at providing a different perspective from your own part but also from what other competitors or education programs in this case might be thinking. During the first step, I wrote down as many related words (or metaphors) as possible for the words "design toolkit", and the method highlights that they don't have to mean exactly the same thing, but it can be related. Following, in the column next to each new word, associations are written down. An in the last column Inspirations are drawn relating the original issue, with further explanations.



-	antari	Emakine, history/future, action, consequences, impact, charge, details creativity, ark, personal, tattoes, story, impiration, draft, noigh, trial, error,	convertine. If every ection has a convergence in the future, what if there will be a streadiliter that obserges the future, contents every time they take an ection? In them take each other through challenges that they had
	drawing, "shatsib	beauty, light, ortholism, perspective, devenues, fiction/fantacy, imagination, levelines, art tools, teacher, education, self-laught, artists	ownreame, to see it others will have different choices that leads them to same outcome or different what it each one acts such as a superhene, fecusing on them
	map	works, specetoriverset, coordinates, revenues, path, transure, printes, discovery, staad, explorer, colonates, indigeneous tribes, intelligence, theories, measure	one shift (power) that differentiates there, when in a group how they can have fun dealenging current problem, while shinking as creatively as possibly?
	composition	create, recipe, connect, misture, masteprece, rules, perspective, prototype, idea, invention, music, experience, explore, transmission, constant, Boot, beauty, excidence, atoms, Tip, Berg/replanter, chees, Mr. randomness	rubble's outlier. If they are given a set of chootic units part of a log unit file a rubble subs, here can they create a recipe to runged the the randomizenes? arrange a set of therap that can be used in different context, the card parts on a set, they have a total of
	funy-court	outline, arrangement, preview, text, images, (negative) spaces, symbols, order, magazine/books, editorial, house, architectrure, 30,	cards that don't charge, but tots of games can be played with the same cards)

DIVERGING (CONTINUATION) RE-EXPRESSION IN ANOTHER WORDS VISUALIZATION

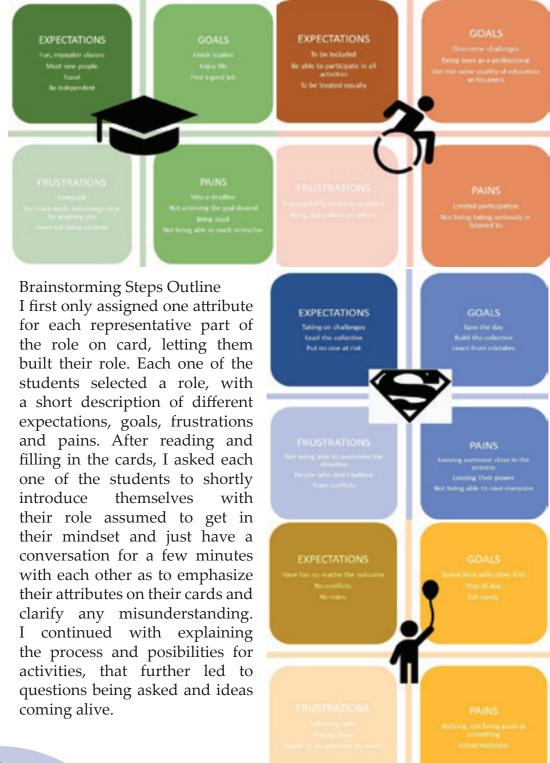


DIVERGING RE-EXPRESSION FROM ANOTHER PERSPECTIVE

For the second round of ideation I decided to use the method 'Re-express from another perspective'. Based on extreme personas, the method allows to see the issues from different perspectives and look for new opportunities and solutions. Since one of the early limitations of this method was the multiple perspectives that I would have to compartment, in order to get the best results on my own, I decided to adapt this method and organize a brainstorm session with students from different backgrounds.

Before the brainstorming session, I selected four roles (respectively a child, a student, a person with physical disability and a superhero) that I thought could best enhance the conversation based on each of their values that they represent (namely creativity/imagination, perseverance through communication and compassion/empathy for others).

The focus of the brainstorm session was to explore the design and its possibilities for a collective class, while considering key values characteristic in a gradual learning journey. The discussion was recorded and the outcomes further translated in the next pages.



ONE TIME LINE

Timeline

- Each week build on different timeline, based on group discussion - Every 2 weeks work on sequencial parts of the bigger picture

Treasure Map/Calendar

- Create one pre-established path towards a collective goal, option of adding new paths as project changes - Combining Project overview & relational approach to both inner dimension

- Focusing on gradual overview of process with additional guidelines for barriers, inspiration ...

ACH OTHO Visual Sketch DHERCORN collective. FURE INSPICED IN NUMBER OF

VISION

COLLECTIVE

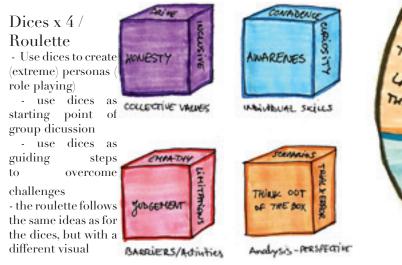
Individual sketching time dedicated to create own personal pieces, that can further be combined and reflected upon as a

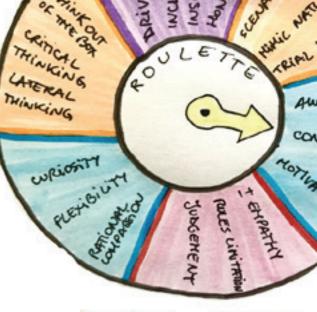
method Disadvantage of the As the conversation went on, we focused on the visual design and its aesthetics, to realize that the process was too abstract and variable at this point, allowing for different interpretations of the same visual proposed. Leading to additional confusion that limited the exploration part. As not everyone was actively involved the conversation stopped growing, closing with a division of the ideas into three categories, respectively: the process visualization, the interactive part, and final design of toolkit, further detailed and visualized.

Visualization of Process for Students One of the first parts tackled, was making visuals as themes of the toolkit that students could use in order to measure their project and transformation. Above, you will find three versions that all four extreme personas agreed upon and the process variation explained through each vision. In the end, the goal will be to create worksheets based on a theme for students to fill in throughout their project, this serving as a first inspiration for that.

DIVERGING **RE-EXPRESSION FROM ANOTHER PERSPECTIVE**







Interactivity of Toolkit

The second part of the toolkit, is incorporating an interactive part that adds to the process. With the above options presented, they all incorporate values extracted from the research as a starting point of discussion, while allowing for multiple iterations and different possibilities of use, that can be adjusted as preferred to the project.



DIVERGING RE-EXPRESSION FROM ANOTHER PERSPECTIVE

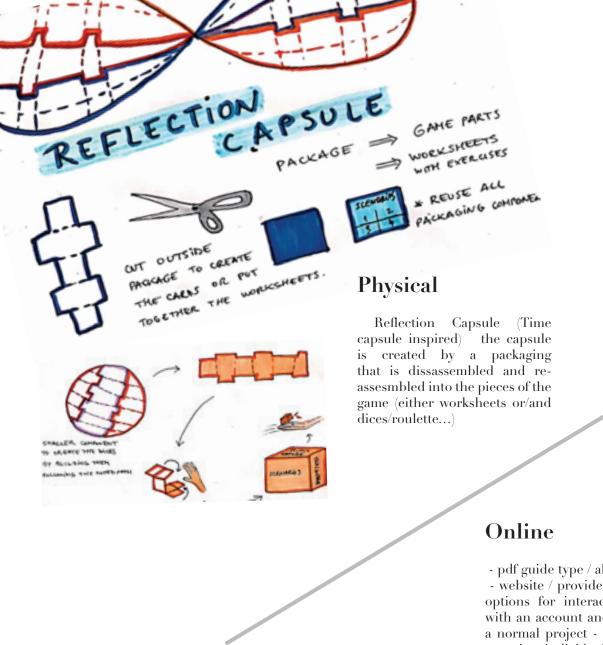


Cards

- in combination with dices/roulette to enhance the exaplanation of the card & guide the user

Role playing/ Activities based

- As a group act out from chosen roles, based on a group discussion theme



DIVERGING **RE-EXPRESSION FROM ANOTHER PERSPECTIVE**

Toolkit 2 Final Design Directions

Regarding the final design of the toolkit, there two possible ways presented that ultimately direct the process visualization and interactivity. Based on these options and previous, a direction will be made with the client for final design.

- pdf guide type / all in

- website / provide templates - online options for interactive part/ sign-up with an account and work from it like a normal project - option to review it over time individually

CONVERGING/CLIENT EVALUATION TABLE ONLINE VS OFFLINE DECISION

PROS	CONS	PROS	CONS
More connection, focus, and less distractions	Depending on the packaging, the facilitator might have to create its own over each new project, or figure out a way to create the toolkit by upcycling common items (+consider costs)	Able to reuse at any point	Some costs may occur for printing the worksheets (if no option is created for uploading materials or writing within the site)
Possibility to upcycle, or euse materials at the end in a sustainable way	For each new project/minor new materials are needed - resulting in more waste at the end	It can be used anywhere with a connection with internet	
Students can keep their ndividual materials (after the project)	Only the teacher has the toolkit & students follow the process	Parts of interactivity can be transffered online, and work with it as a team from different locations through the site	
	It can be used online in classroom	All students (and teachers) can have access to it & process from the beggining	
	Amount of worksheets that most probably will be forgotten	With account, option to review over time and go back to past learnings	
	Can we use the toolkit if the classes are only online?	ONL	INE

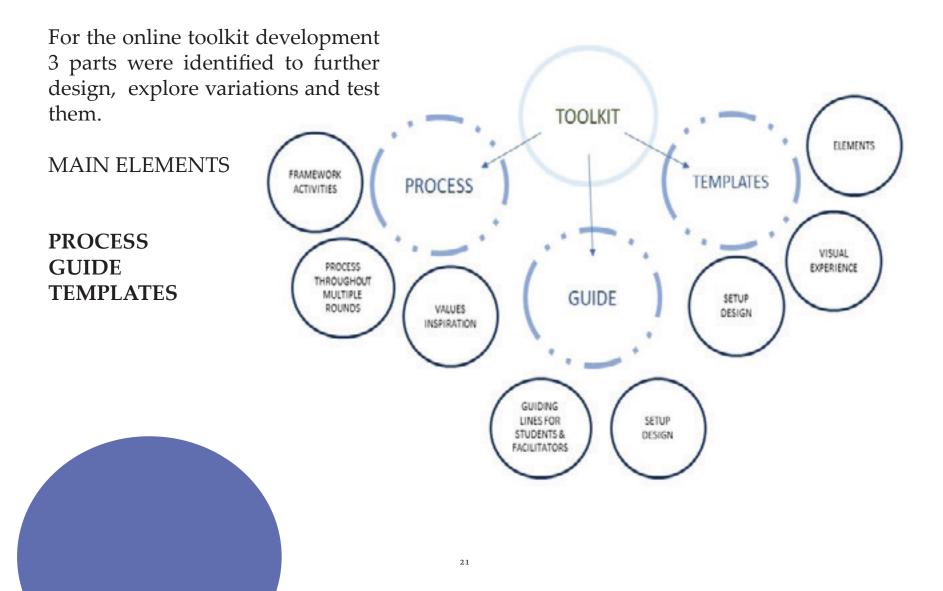
After the first exploration through the method Re-express from another perspective, a comparison between the online and offline versions was made (presented above). Upon a discussion with the client, and based on the covid-19 regulations, the online version was decided upon and prepared for the first evaluation with students





ONLINE TOOLKIT DEVELOPMENT -PART 3-

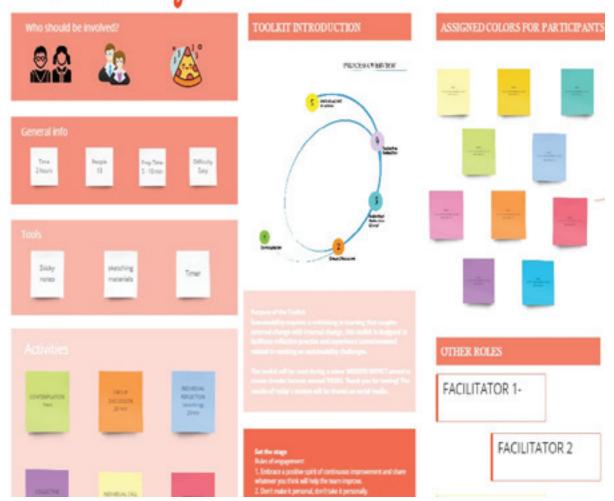
TOOLKIT DEVELOPMENT COMPONENTS



CONVERGING/ PROCESS TESTING APPROACH

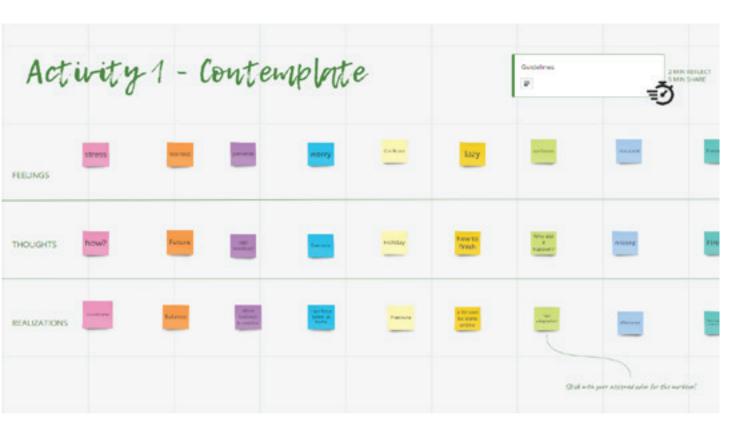
Based on the Transformative learning framework from Pisters et al (2020, refer to research report for more details) the following activities have been developed to test the process online and as close as possible to the real version, one activity was designed for each one of the 5 step process. With Bas facilitating the process, and myself as an observer, we invited 9 students (from PFT, Public Management, Electrical Engineering, IDE, Climate Management) and one teacher, in a two hour session focused on the theme "the experience of education in times of covid-19". The process was designed using the Miro App, where students could interactively fill in at the same time their answers, while following the discussion in Microsoft Teams. In the following pages the activities are explained, introducing the first guidelines meant to help the facilitator through the process.

Welcome everyone



Introduction 5-10 min Welcome everyone, short introduction of what we will be doing, and establish the rules of engagement Boundaries: start of the covid-19 experience.

ACTIVITY 1 EXPLAINED CONVERGING/ PROCESS EVALUATION

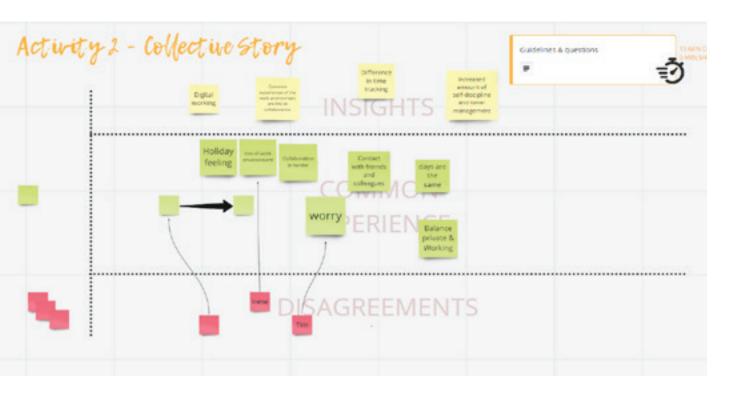


GUIDELINES

Contemplate 7 min./2 min Reflect/ 5 min SHARE

Taking the time to contemplate allows us to look back on our experiences and learn from them. To start this workshop we will look back on the experience of education during times of covid-19 Use key words that express your most intense thougths, feeling and realizations during the past two months, and write them on your assigned colour sticky note. Please take two minutes to reflect and then pick a colour Post-It. You will then have five minutes to share your feelings, thoughts and realizations about your experience

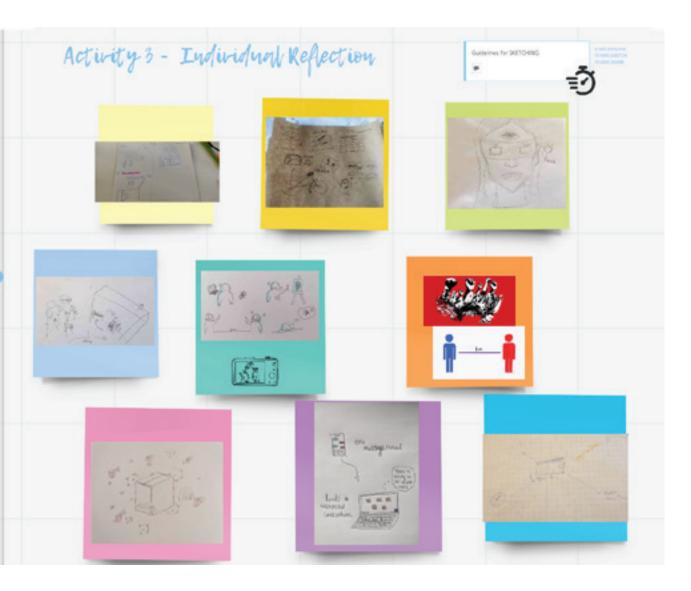
ACTIVITY 2 EXPLAINED CONVERGING/ PROCESS EVALUATION



GUIDELINES

20 min -15min create/5min share Create a collective story of your experience Using the post-its, create a collective story of your experience in 15 minutes. First discuss your insights from activity 1 and as a collective decide on a storyline. If 2 or more students disagree on certain aspects, they can choose a different sticky note color and add it in the disagreement part (as shown in example). After selecting the issue, dig deeper to understand it better. You can follow the next questions to help your team members. WHEN does it happen? WHERE does it happen? WHY

ACTIVITY 3 EXPLAINED CONVERGING/ PROCESS EVALUATION



GUIDELINES

10 min sketch /10 min share You will have 10 min to reflect and sketch the highlights from the group discussion. Focus on what has most impact and what applies to your personal life, and how can you better deal with this more effectively in the future. You can use any medium that you prefer (digital, pen and paper...) There is no right or wrong way to do it. You can be as creative or structured as you want Focus on simple shapes that express your idea (you can add text for clarification) *You are free to play your own music in the meantime! BREAK 10 min (think about the most important experience during Covid-19

ACTIVITY 4 EXPLAINED CONVERGING/ PROCESS EVALUATION



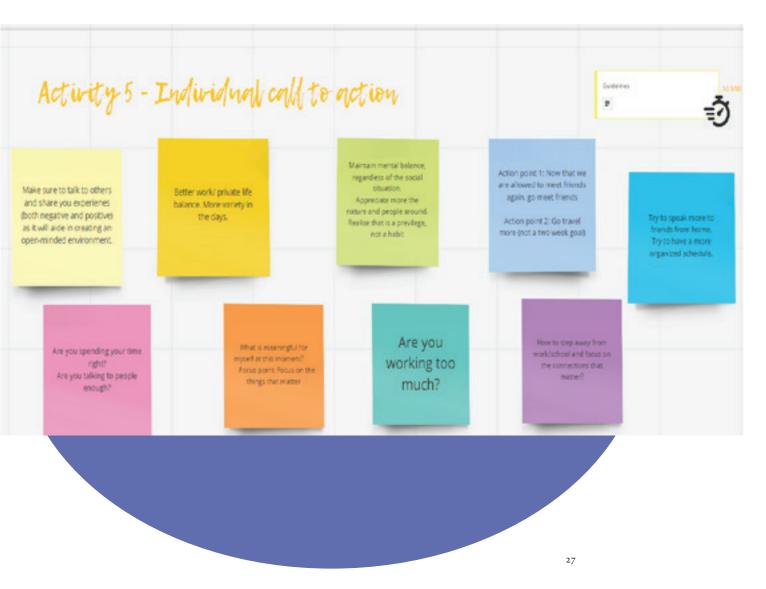
GUIDELINES

5 min explanation/ 10 sharing/ 10 matrix

Now that we had a break, what are the most essential aspects that reocur among the sketches? what are the things that you agree on as a collective? what about what you disagree on?

Once you have listed a few key ideas, start ranking and categorizing them in the matrixt from the right side accordingly.

ACTIVITY 5 EXPLAINED CONVERGING/ PROCESS EVALUATION

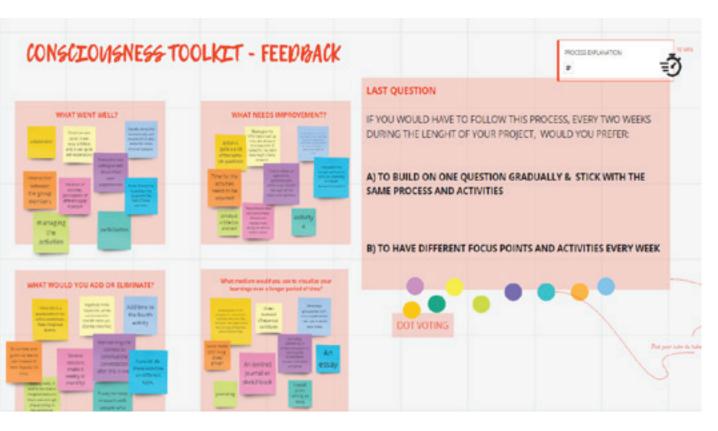


GUIDELINES

10 min 1/2 people sharing Looking forward formulate a learning question/focus for yourself for the next 2 weeks. What action(s) can you take to change similar reactions in the future? what behaviours might you try out? Additionally (if extra time), reflect on the following questions: What is the most important learning that you take from this situation? What is one thing that you learned about your teammates? Can you name one thing that you learned about yourself today?

PROCESS EVALUATION

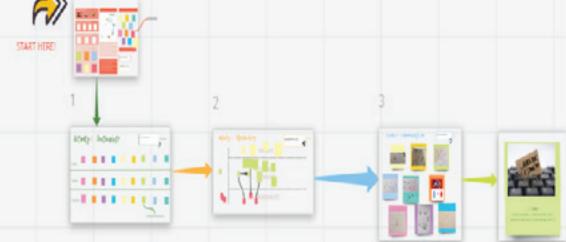
At the end of the 5 step process activities on Miro, the students that participated were asked to fill in a formative feedback about their experience and these activities as well as further recomendations of improvement.



FEEDBACK HIGHLIGHTS

Students mentioned the interaction, willingness to share experiences, managing the activities within miro, as well as digitally using these methods to analyze their experiences as key positive aspects. On the other hand, most of them agreed that activity four was not the best structure and too abstract, as well as the short time frame for each activity as limiting.

Lastly, through dot voting, all students selected the option of having variation of activities within each step, as well as different focus points, that will further be adapted and incorporated in the toolkit.



INSIGHTS

- Let students have more time sharing and interacting when based on personal experiences, to explore and understand each other better.

- The facilitator must interfere with additional questions in order to facilitate the first interactions among students.

- The activities (especially 4) should be simplified in tasks, and time limitations to allow students build a gradual relation of trust through tangible discussions.

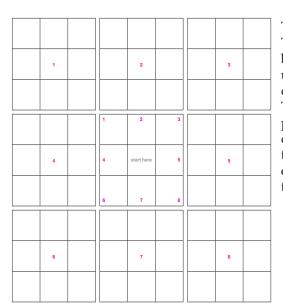
- Some students naturally tend to take the lead and share more, which requires the facilitator to interfere and balance out the conversation for an equal sharing opportunity.

EVALUATION PROCESS THROUGH COMPARISON

In order to evaluate the process from the activities from Miro, I decided to write a comparison as a starting point to anticipate any problems but also to reflect at the end and look where things went differently and why. To better observe the interactions while the activities where happening I created an observation table, that I used to fill in and compared throughout the activities. Bellow I highlighted the most important insights from these methods (that are further detailed in the appendix)

VARIATIONS OF ACTIVITIES

As a continuation after the midterm, I decided to use as inspiration the Lotus Blossom method, and rather than focusing on small problems and diverge from them, I decided to use the activity as an opportunity to look again at the activities from different angles. The activities tackled were the 1st one (Contemplate), 2nd one (collective story) and 4th activity (collective reflection), each one presenting four different variations further detailed bellow.



The Lotus Blossom Technique is a structured brainstorming exercise used to expand on a central idea or problem. Teams place the original problem statement in the center box in a 3x3 matrix, then add related themes or elements of the problem in the 8 boxes surrounding it.

VARIATIONS OF ACTIVITIES (CONTINUATION)

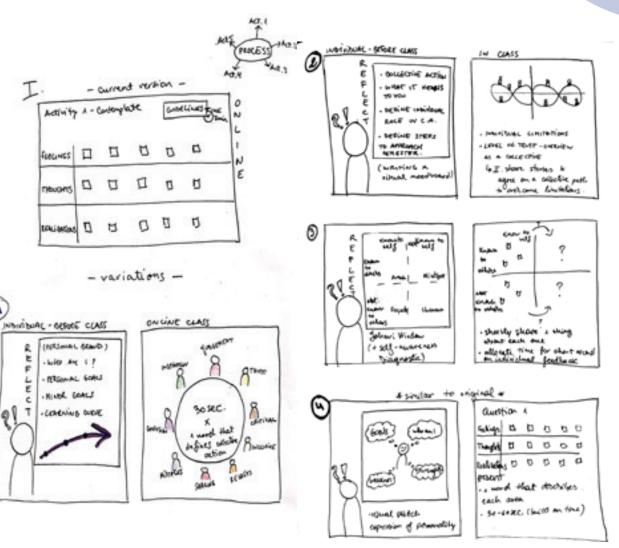
Activity 1- has been interpreted again and divided in 2 parts, respectively an individual part of reflection and a collective part meant for sharing. The options are the following:

1.Define individual learning goals as part of personal brand of the student, focusing on sharing only one word in this activity that captures the personal past experience, and allows for the conversation to be built from next activities.

2. Focus on writing or creating a mood board that focuses on exploring the collective action individually. While sharing visually the different starting point for each student.

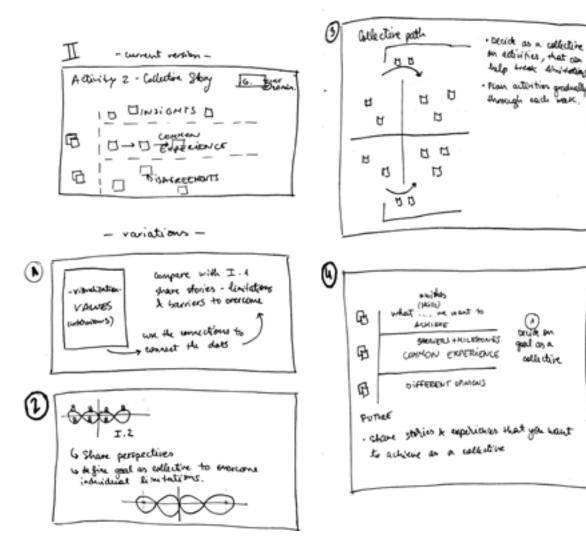
3. Focus on a theory model to first dive into personal traits, values, ethics...and further improve on them based on the group discussion.

4.Simplifyin the original version tested, the first part implies a quick visual sketch as an expression of personality, dreams, goals, etc. While sharing is also limited to a minute per student focusing on their key realizations.





EXPLORATING VARIATIONS OF ACTIVITIES (CONTINUATION)



Activity 2- has been reconsidered based on the previous activity and variations, and presents alternatives that builds on the previous choices. The options are the following:

1.Use the values from the interviews as inspiration and key elements in connecting all students, to share stories based on limitations and barriers, and allow time for gradually build the discussion to a deeper level.

2. Share different perspectives, and try to see the differences among each other (visual infinite sign meaning- measure level of trust individual/ collective)

3.Based on the previous model, and after each one sharing, the collective organizes to imagine ways of breaking through the negative ones and learning together how to build on them new ones.

4. The last option has stayed the same, defining a bit more the inside elements, and also focusing more on the discussion as a collective.



EXPLORATING VARIATIONS OF ACTIVITIES (CONTINUATION)

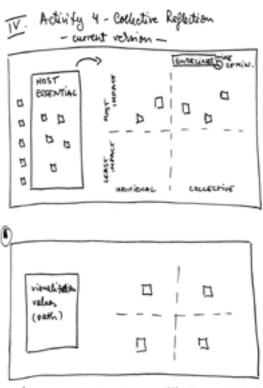
Activity 4- based on the feedback, I tried to simplify it and only give one focus point. The options are the following:

1.By looking back at the first activity and third activity(sketching personal experience) the group focuses on the elements with most impact.

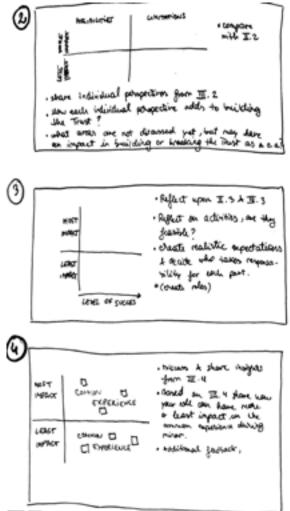
2.Relating to the values helping achieve the collective action, define areas with more or less impact in building the relation of trust for example in a classroom.

3. Reflect on the previous discussion as a collective and common agreements and first, individually define its level of success and discuss possible alternatives.

4.Based on the sketch reflecting on the personal experience, share how your contribution could have an impact based on your skills, but also how it could affect it.



() boud on nord said from activity I.d. & sketch from I.d. compare to path towards achieving a collective action & define how your word can have more or loss impact on yourself as an individual, but who the impact it mas for the collective.



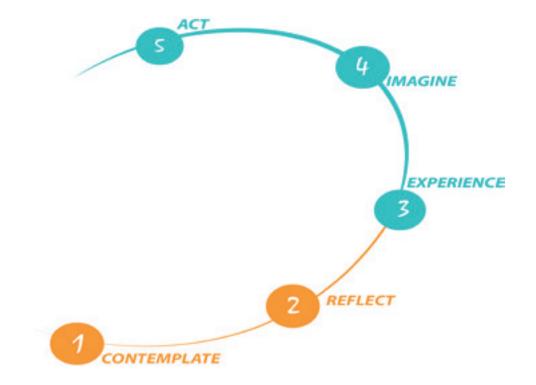
CONVERGING VARIATIONS

Presenting the result to the client and following the discussion through the 5 step process the following decisions have been made affecting the process.

From the previous options, version two from activity one has been selected. Introducing writing as a third way of communication and expression during the contemplation part, focused on individual past experience.

From activity two (collective story), the fourth option has been selected, which implies that the activity stays the same overall. While for activity four (collective reflection), we decided to also incorporate a fiction story in any medium preferred, that allows students to collaborate and imagine themselves as angels of change with unlimited opportunities.

As an additional requirement the values (from the interviews, refer to research report) are also being used as inspiration throughout the activities.



Based on the new changes the names of the activities have changed in some cases, as well as the order of activity two and three. By rearranging the activities, the conversation is built gradually throughout the activities, allowing time for each student to adapt to the process and share at a deeper level starting activity three. Additionally, the process allows for variations throughout multiple rounds, as now the individual part is at the beginning (consisting of contemplation-writing, and reflection-sketching) followed by the remaining activities as a collective. This option allows facilitators to decide if they want to do all activities in class, or start directly from activity three, depending on the time assigned.



AESTHETICS EXPLORATION -PART 4-





AESTHETICS EXPLORATION

The following pages show three different styles through a main sketch representative and additional elements of inspiration (including color inspiration, images and fonts variations).

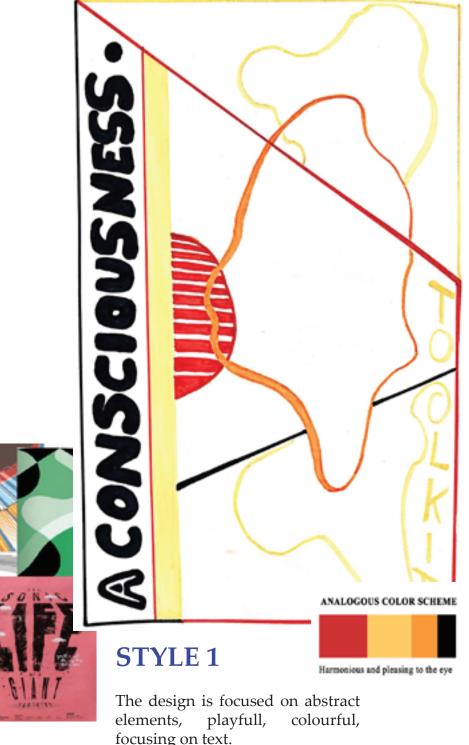
Based on a conversation with the client, trying to align the style to be representative for the Research Group Mission Zero focus, we agreed on the following main characteristics:

TO BE PLAYFULL, FUN, CREATIVE, COLOURFUL, ABSTRACT, MINIMALISTIC(LINEART), NOT TOO SERIOUS ABOUT SERIOUS STUFF, FUTURISTIC, CIRCULAR ECONOMY, INSIGHTS PEOPLE, REGENERATION, SUSTAINABILITY

Based on these characteristics I decided to create three different versions of sketches focusing on highlighting different elements in each one. To further decide on the key elements going further.



SKETCH





STYLE 2

In between formal and playfull, with elements specifically linked to sustainability, trying to create some dimension in page by accentuating some elements with bolder colors.



1 Color in focus (different shades) with additional neutrals colors.

Consciousness Tookit

Consciousness Toolkit



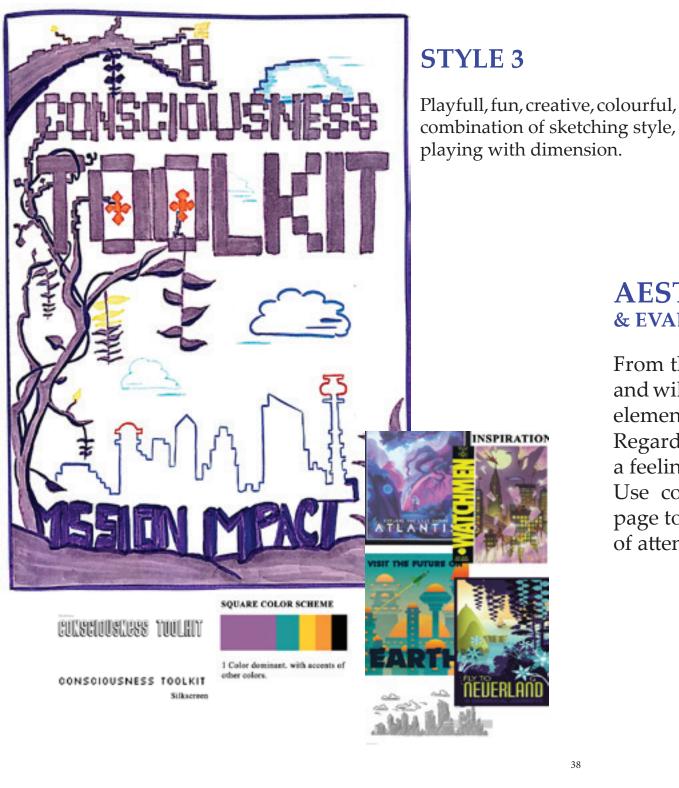
AESTHETICS EXPLORATION & EVALUATION

In order to move forward from the different styles, students that have previously participated in the testing session in Miro, have been asked for feedback. With additional comments from the client, the following decisions have been made:

Style 2&3 were the most popular versions, for which a combination of the following elements was selected and further combined in the final design.

Taking the elements related to sustainability, a more futuristic approach will be considered.

The Colour Scheme -a combination of style 2&3 are preferred.



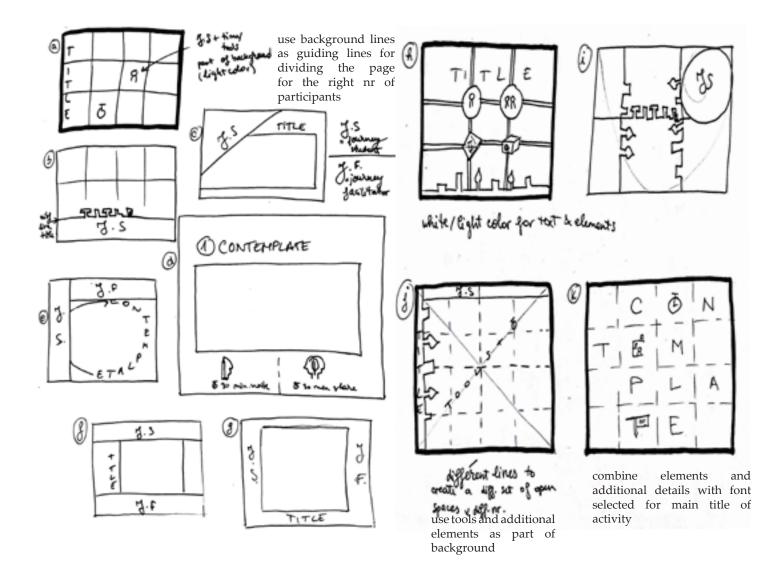
AESTHETICS EXPLORATION & EVALUATION

From this style, the blue line art is preferred and will be further linked to the sustainability elements from Style 2.

Regarding the fonts, should focus on bringing a feeling of familiarity.

Use colour and alignment of elements in page to create dimension and bring in centre of attention different element.

TEMPLATES EVOLUTION



After a couple rounds of exploration through sketching and a feedback session with client and students. I decided to start designing different template layouts to test and define the key elements in page.

Below I highlight key points that I used in next phase of design.

Playing with variations of use of lines, symbols, trying to bring into attention different key elements that best highlight the story of the toolkit and brings together the students' needs, clients' needs and fits within Mission Zero's goal.



TEMPLATES EVOLUTION

Trying to get a first impression of the digital templates, I used some of the previous sketches and quickly traced them in Illustrator. With additional symbols from Adobe Stock, below i show the first versions of the digital templates that students will use as background templates throughout the activities.



Played with different line size, colour and dimension trying to differentiate the elements

Implement a holographic pattern among symbols and background design trying to achieve a futurist look

Focused on background, trying to simplify by only using one color, and trying to merge the sketch with the background

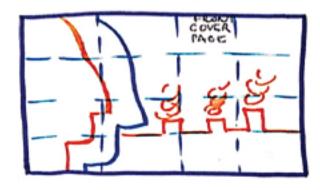
After further exploring the meaning of colors I decided upon two main complementary colors, respectively blue and orange.

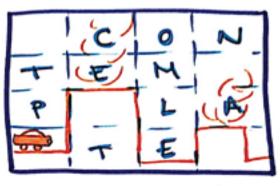
I selected blue, as it represents natural elements such as the sky and sea, but also inspires dept, stability and trust. Orange on the other hand is warm, stimulating, representing enthusiasm, happiness, success and creativity.

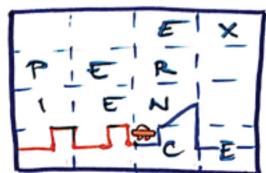


As for the font I only focused on the main one for the activities, for which I selected the Sans-serif Fonts –Viewed as informal and playful, being the best suited for digital. Following the decision from the aesthetics style 3 a series of fonts have been selected and decided upon Bauhaus 93- as final font because of its combination of round and straight lines, giving a sense of continuity in combination with the template and symbols. Additionally, by first starting to incorporate symbols as part of font, by simplifying the amount of lines added, the overall design started to feel less crowded and gradually merging together.

TEMPLATES EVOLUTION















While I was working on the previous step i realized that I can create a story around the 5 activities, each one representative of the journey of respective activity. Starting with orange as main color and slowly merging more and more with blue, I used the colors not only to differentiate the elements in page but also to give the feeling of progress from past/present to future.

I had my first attempt at trying to redesign the elements to fit the past & futuristic idea, and play with them to best fit the mindset of each of the activities.

Since my first attempt at designing a car was not looking so convincing, as well as some of the other elements show below and in next page, I realized I have to simplify all the details so they merge with the lines in the background as well as the font, bringing together in this way all the elements as one piece, that is not too overpowering and too distracting, but still engaging and inviting to participants.

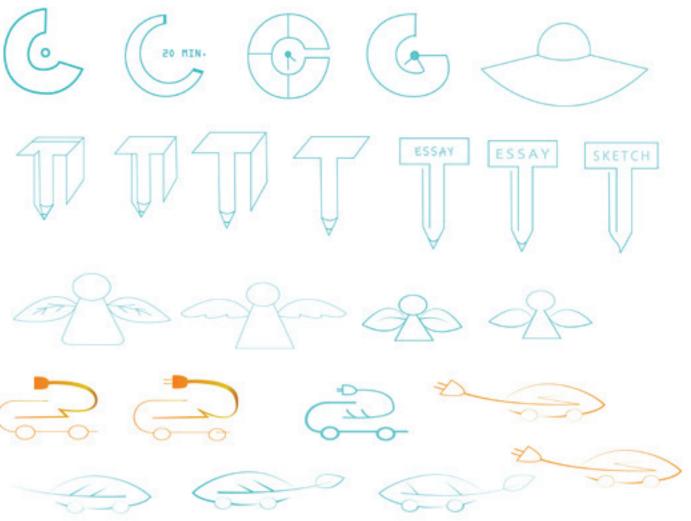
TEMPLATES EVOLUTION



TEMPLATES EVOLUTION (SYMBOLS)

Once I had an idea of what I wanted to achieve, I started focusing on the other elements and bring them down to their basic shape using straight lines and rounded corners/ shapes.

Redesigning symbols from the font previously selected. I stated with the letter T, used to represent the sketching and essay part, and tried to reduce the amount of lines used and seem natural next to other letters





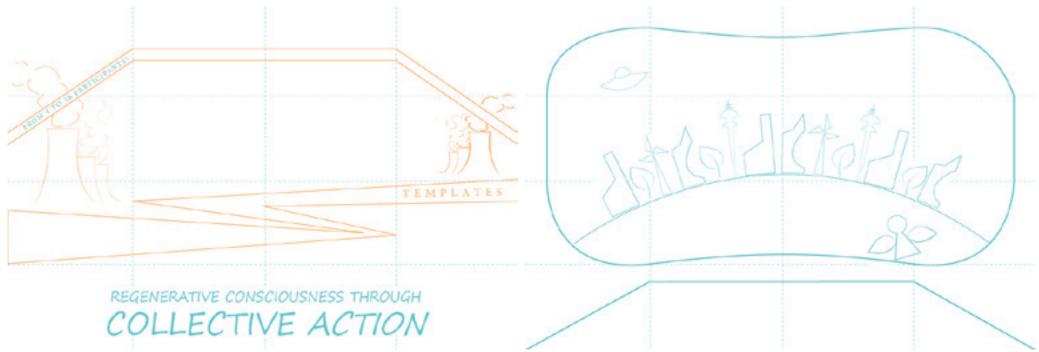
FINAL SOLUTION



DESIGN DECISIONS FINAL TOOLKIT

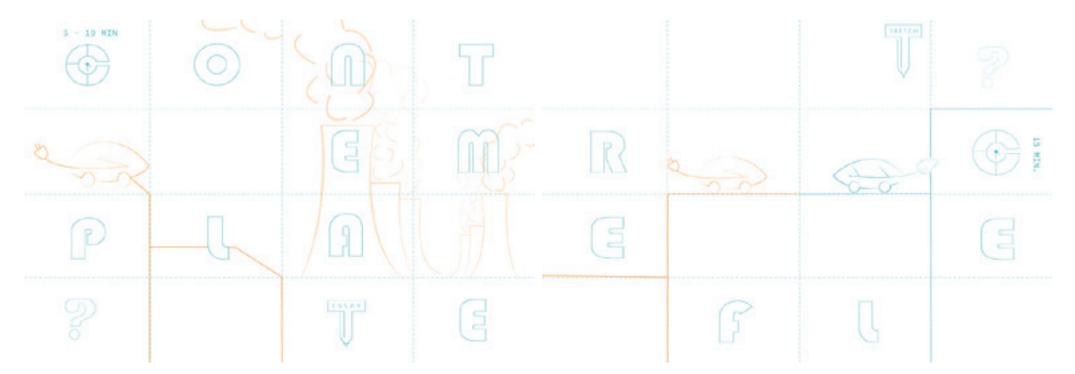
In order to simplify the design and achieve the desired vision of the client, symbols are translated as part of the font (representing now the name of activity and tools -time, sketching/essay) with additional elements being tested (question mark, additional decor elements)

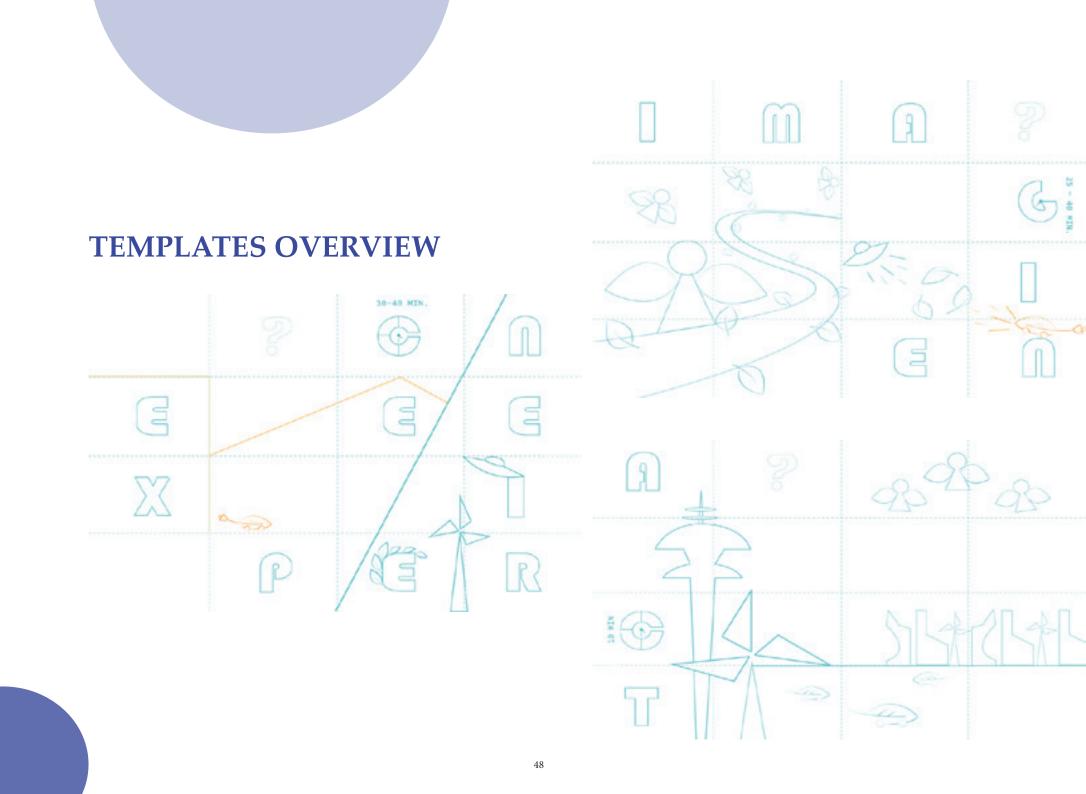
The background focuses on line-art, simplified design by following the templates structure, trying to align and reduce as much as possible the lines, to first simplify the design, and following build on details where needed.

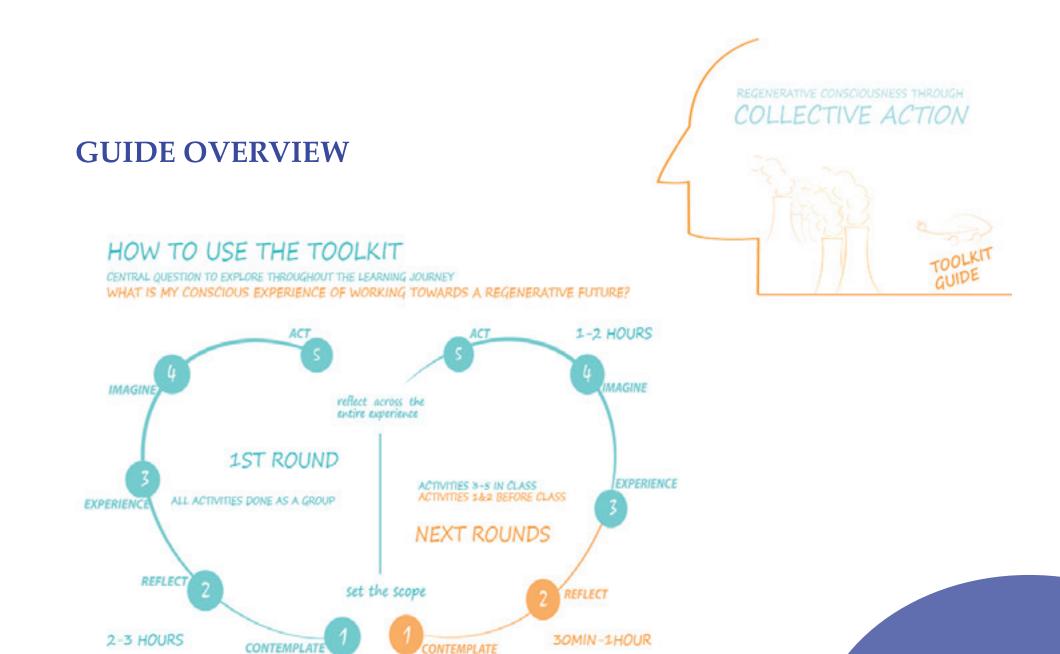


DESIGN DECISIONS TEMPLATES

The main elements selected from the font as part of symbols are C (representative for the time assigned for each activity), and T (representative for sketching and writing). An additional question mark has been added, as well as a couple of white spaces have been left empty for the main questions to be added as main focus point.







GUIDE OVERVIEW



GUIDING TIPS

Taking the time to contemplate allows us to look back on our experiences and learn from them. To start this workshop, we will look back on your experience of the past two weeks. Use key words that express your most intense thoughts, feeling and realizations during the past two weeks, and transfer them into a short essay. writing out helps you think and reflect about your experience.

Add a title and a short description phrase and add them to the team contribution page. (15 min write and upload/ 10-15 min share).

NEXT ROUNDS

Activity can be done individually, before class. Looking back at your experience,

What did you feel, think and realize working on regenerative futures?

For the final session:

What were the most powerful experiences from which you take learning forward after this experience and why?

not prior in order to students in a reflective time to accommodate to the online space Contemplate on why you have decided to pursue this opportunity and answer the following

why did you this course? What do you hope to take out of this course? What does regenerative approaches mean

DESIGN BRIEF REQUIREMENTS & EVALUATION

TOOLKIT/GUIDE

- The toolkit is designed for online educational classes, providing learning tools for both individual and group learning processes.

Evaluation: achieved, three of the activities are designed for individual reflection and two activities for group

- The toolkit should act as a missing component in education, contributing and supporting the development of regenerative thinking as a collective group

Evaluation: achieved, the toolkit combines elements of creativity, sustainability through individual and collective based activities that focuses on building the trust among students-teachers.

- The design toolkit should start a tangible dialogue focused on developing the 3 c's (compassion, connection and creativity) for sustainability leadership

Evaluation: achieved, the activities are designed around the 3c's, supporting activities for creativity (like 2 and 4), and the values inspiration page helps to keep the focus on developing the dialogue.

- The overall design needs to relate to the Mission Zero Research Group focus on regenerative futures.

Evaluation: achieved, the elements are inspired by elements of sustainability.

The process, has been tested and adjusted throughout the project, starting from research paper and throughout the testing session in Miro. Additionally the process will be further tested and explored throughout the Mission Impact Minor starting September 2020. The guides have been tested with the process, and changed accordingly to the feedback from the client and additional teacher that participated in the testing session.

DESIGN BRIEF REQUIREMENTS & EVALUATION (CONTINUATION)

PROCESS TOOLKIT

- The process should evolve and be explored around values of individuals that lead to a collective action in sustainability.

Evaluation: achieved through the main question presented in the guide, that should gradually evolve over time in difficulty and also through the visualization of values that serves as inspiration and starting point of discussion.

- The process must capture the transformational change within a student, through a creative reflection based approach that captures their learning phase.

Evaluation: achieved, students have an individual sketching time during activity 2, and a collective one in activity 4 focused on creative a fiction story, both capturing their experience through different mediums.

- The process should influence the user into adopting an open minded and reflective attitude towards personal sustainability, with an emphasis on relational learning.

Evaluation: achieved through activity 5 that focuses on formulating a personal learning question for upcoming weeks

- The process should allow and promote a continuous individual and/or collective reflection to contribute to life-long-learning.

Evaluation: to be tested over the long term, to ensure its success.

TEMPLATES

- The templates should evoke a curiosity feeling every time the user reaches to it.

Evaluation: achieved through its aesthetics and possibility of creating own stories.

- The design of the templates should be intuitive to use after the first round, by a collective group of students, without the need of a facilitator explaining the activities.

Evaluation: achieved all 3 elements (guide, templates and process) support each other and provides alternatives for working in multiple rounds with the same process.

- The templates should be engaging and fun enough for users to use it over time by suggesting or incorporating different activities throughout the 5 step process.

Evaluation: achieved variety through different process possibilities, changing templates, story line by changing symbols, or even changing the order of activities to match the goal of the session.

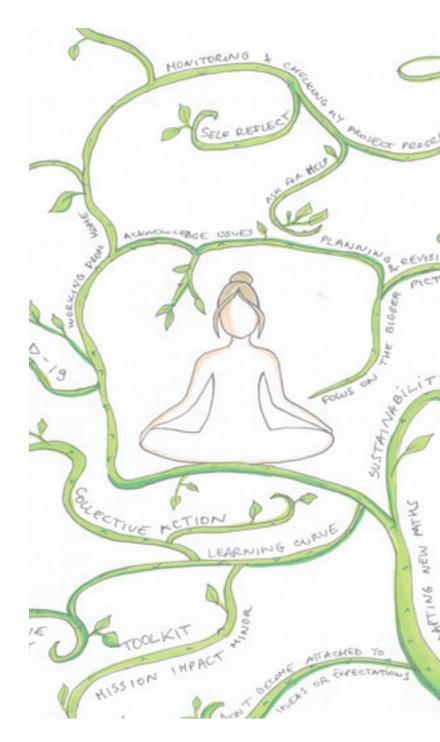


REFLECTION

The original purpose of this project, reflected the client desire to connect the inner dimension of sustainability in relation to personal inner worlds, using arts and indigenous knowledge to develop a toolkit based on artful reflective practice. The personal driving motivation to carry out this project, reflects a creative curiosity in helping other students explore different options of reflecting, allowing for a meaningful connection within a group, in relation to sustainability.

One of the most defining challenges of this project was the sudden unexpected change of lifestyle due to the covid-19 pandemic. Adding a lot of pressure and uncertainty on finishing this graduation project, not knowing the changes that it will bring along. In order to ensure the success of this project, different skills were required. Starting with rescheduling and planning, which have been essential in the first phase due to covid-19, resulting in changing most of the activities and conducting the project mostly online. Additionally, starting from such a broad perspective on the topic, the ability to critically think, analyse and synthesize were crucial during the research phase, which allowed me to further connect the different pieces of information and create a coherent report. Communication and organization have been also essential throughout the interviewing phase but also during the testing to reach to the right people to contribute in a qualitative way. Moreover, the constant interaction with the client, exceeded my expectations in a positive way, allowing me to connect and translate the research into the design, in a more seamingless way.

The project could have benefited of additional testing rounds of the process and design of the Toolkit. For this reason, the Toolkit will be first tested throughout the minor and after shared with other programs within or outside THUAS. If the opportunity would arise to redo the project, I would focus on incorporating the testing earlier on in the phase, through multiple round with the same group of students, and develop the design through multiple rounds of formative feedback. On a personal note, the project has been challenging in terms of professionalism and competencies learned, helping me identify key strong and weak points to further address in the future.



APPENDIX

Appendix **RE-EXPRESSION**

	Related word	Associations	hespirations				
		assignment, role, therea, project, collegues, tools, expectations, chains,					timeline
design boofkit	shorignated	heritage, protected, tactical, transition, duty, prototype, conservation				arrange, manager, team, play, meeting, steps, everylew, scope, propert, goal,	what if there will be a simulation that changes the future
		artifacts, . equipment, package, transportation, small/log, online/ physical,	online tools that are to use by students within university	Design	pran	Iteratine, Notory/Future, action, consequences, impact, change, details	deducene every time they take an action?
	tool set/box/bag	set of items/ movements/ symbols, news/ansironment;	any or alread external connection; a toulkit all sometime limit the extern to arbitic leaders can			creativity, art, personal, tatteses, story, impiration, draft, rough, trial, error,	
		rules, suggestions, informational, easy to use, visual/auditory, themer,	develop, expectative with whited problems, what can have			beauty upp, criticises, perspective, dimension, fiction/Tantaoy, imagination,	
	precision punche	curriculum, treaturizer, emphasis, togical, theory, innexperiative, wordly	that stays present and evolves with the students?		drawing/sketch	Emilies, artisols, teacher, education, self-taught, artists	leads them to same outcome or different
			can we predict circumstances for leaders to evolve and				what if each one acts out as a superhere, focusing on their
		measuring, safety, test, music, orchastra, sletector, detective, keyboard,	great? On abot they should reflect to have more impact in			world, space(universe), coordinates, overview, path, treasure, protes,	ane skill (power) that differentiates there, when in a group-
	instrument set	communication, dynamic, constate, anticipate, product	Where evolution? It has to be personalized but also plaufull for eludents to			discovery, visual, explorer, colonizer, indepensive tribes, intelligence,	Now they can have fun challenging current problem, while
			It has to be personations but also provide for ecolority to keep interacting and final file they have a real impact in the		map	Electrics, measure	thinking as creatively as possibly?
		easy to carry around, personalized, different shapes, kiels, playfull,	present (just like a game) maybe attribute reles.				
	period same	Hamilmaile, gift, sliriy, seaste, upgrafte	(characters)			chaste, recipe, connect, montagence, rules, perspective, prototype,	
			integration of students within the bigger picture, feeting			idea, invention, music, experience, explore, ingredients, composer, creator,	
			part of a bigger collective/cause that motivates them to		composition	God, beauty, existence, atoms, big-long/outcolor, chose, the, randominesa	
	development toolkit	integration, social, investment, stakeholder, technology, resources, rolleritive/individual, environmental, protection,	take action and personally involved and invested in the name				amanger a set of things that can be used in different contaxts place cantigatives in a way, they have a total of
	and the second second	teresting to the second s				outline, arrangement, provine, test, images, (regative) spaces, symbols,	cards that don't change, but bits of games can be played
			we're all connected to a limited sories of networks, which is		instant.	arder, magazina/books, aditorial, house, architechture, 80,	with the same cards)
			inefficient considering the amount of information that			technique, skill, learning, time, process, task, project, research, scope,	
		workbandey local, phoyoical/ online, experts, instruments, nerveting,	entitleads people into taking action, how can we optimize online communication and information sharing for leaders			instructions, combine, progress, evolution, reflect, curiosity, discovery,	
		leverage, expertise, everaction, stakeholders, efficient/inneficient,	to everyiew the complex systems behind the problems and		method	texting, invention,	
	requirissing of resources		for able to art in unison?			behaviour, spiral, motif, dot, spacing, revenut, grid, color, interaction,	
						computingtion, breakout, prometrical, rhytmic, decorative, neural, mosaic,	
			explore reventions and creations connected within a		pattern	characteristics	
			community and offer real time access to be involved and help advance intervation, what would be impact to acress				small sustainable experiments that lead to action, and
			ghibs if we could all house that information is serified and				reflection of inner earlie through their effects on the
		nature, spinituality, depth, fancination, worldylew, mentalities, prepublices,	actualized? Rould It be easter to only problems if we		study	mystie, laboratory, scrientist, bible,	student
	augitore	paranormal, adventurous, dynamic, creativity,	create a big branchorming group about pressuring issue?				set of perspectives and roles, that can be played out within
		organizer, global, reflection, shift, understanding, mediation, apocalyptic,				service and the service of the servi	the topic of project to befor understand situations and
	transformative pourney	costanuable, Houd, creative, preparer, planeer, Tiberate, , socially , costatorative, heating, meaningful, unitary, constructive				vare, biss, worldview, spirituality, religious, relevance, context, gender, apr.	
	Cardona Habite popries	Medale, Iran, almorte, sperituality, frammetrik, meditate, analyse, culturate,	they have the medication buildings and other a to high		perspective	modernity, social, distorted, nature, objects, sultural, rhetoric	prevent or navigate those situations
		raligious, subconscious mind, complexity, methodogical, normative,	your progress and goals/ include a profile part afters a care			alea,new inception,funing target, antropreneur, style, theory, pioneer,	
	reflect.	achievement, aspiration, mirror, optimises	keep track of your own progress.		concept	redefine, introduce, analyze, replicate, share, contribute, stages, abotract, attack, scientinution, beam work, brainsterm, plan, roles, ideas, efforts,	
			what will help students and net only, to a lifetong learning			school, conformation, team work, prantoprint, prant, rates, letter, etc., and the school of the scho	
		classroom, parenting Welong, competency, initiative, advancement,	education tool that is continuously achiatized and tooks can for their wellbering? Who better to took up for us that		strutegion	leverage point, price, multivation, commitment	
	education	learner, antropreneurship, multicultural, empowerment, teacher	manafest ?		the second second	purposa/ motif, will, action, determination, sincarity, proposal, turnesser,	
		and the second second of the second second				evolution, surrounder, Rarm, allanders, communicate, neaffirm, confide,	surrender the outcome, allendon current ideas and look for
					intention	Burnutright	apportunities somewhere she
			focus on their skills, create a set of disruptive methods that			creation, gennus, brilliant, reind, patient, inventor, original, useful, solution,	
			allows students to estematur themselves when they test		invention	revolutionary, orary, acceptance, exceptration, years, critical, rejected,	
Touchin	States.	instruments, materials, keys, dangereus, helpful, safety, olijexis, handyman, dinkse, browser, user, predictive, sustaines, web, 35, available	stratiching, building)				(its always easier when you've not personally involved) as
100000		annen, angeren, ann, pressure, teneran, ann, an annen	let them capture pictures, or keep elements throughout the				what if they used pupped for eg. To unfield a story that
		items, valuable, vintage, emotional value, museum, digital, unpublished,	gourney that they collect and reflect upons' reflect from their			puppers, mentality, values, believes, unconsciously, unpredicted,	shows another reality/path that helps them see the
	a self-sea Kilone	permanent, anchise, curator, artisorik, antique, echecito	Nams thoughts/perspective			government, sign, meney, social media, linamaach, lying, faise leaders,	problem from the outside, where they have a direct impact
			how can students use what I make to create something for themositives, create a set of chattenging rules that forces		manipulation	unmask, influence, awareness	(play God for a divid
		rules, inforcement, laws, organisational, initiative, coordinate, cause, new,				grumey, travel, process, result, friends, nateorik, vacation transit, lessure,	
	Implements	change, enter, facilitates, revolutionizes, integrates	make the rules.		destination	day dreaming, unexpected, exciting, death, transportation, ordinary, unfold,	
		special needs, opportunities, equipment, spaces, helps, upgrade, minorities,			destination	discourt, destiny accessaries, ornaments, assembly, elgenis, house sheets, award, lenture,	
	Auctiview	quarantme, taboratory, wethens, inadequate, redevelop				colourful, personal style, mass-companyition, distraction, environment, mask,	
	menoneries.	evalettials, must have items, important, stud, supplies, requirements, indispensable, shared, importative			deconation	concerna, personal inpat, main-consumption, estimation, environment, main, cares, culture, faith	
		things, oldenitic, materialistic, superficted, unnecessary, elissention,				and a second sheet	
	mate	dependence, boring, stressful, hepps.				practice, exercise, darls, monitored, transe, example, challenge overcome,	
		technology, epps, programs, software, digital, fast/speed, connection,	app that lets us connect worldwide, sharing information in		achieve/parform	success, fulfilment, competence, sustainability, rehearse, execution	
	devicebà	communication, workfalde, innovation, fature,	used torus			grasp, dream, learning, meditate/spirituality, analyse, percelulities, neek.	
	machine	tableur, utaful, rolesta, artificial intelligance, consequences, task oriented , controlled, automatic, errora,			contemplate	administery, scenario, adore, abandon, calmig, expressly	
		paper, trees, files, bureaucrary, identity, information, important, systems,				connector, low, institution, enforcement, break, punishment, rehabilitation,	
	documents	secure, books, amides, forms				country, procident, system, norms, politics, agreement, dictutor, limits,	
		random, collaboration, purposa, stalogua, outside comfort aona, barriers,	create like a garter, for using int obstacles and challenge the		rule	complex, behaviour, force	
	means	chattenge, individual, adventement, rak, chaos, branstorm, fullow rules of change, knowledge, loader, component, communicator, storp belling,	and a second			de-condruct, initiation, increase, strengthen, craft, cities, infrastructure,	
	agant		have an incide second agent, among students, that serves as an imagination for others, issues them.				alecontenses the perfect future, that leads to take action in
		and more of each of a second second second second second			Build	emerge, ecosystems,	the present, burd hadreants
		adrenative, fear, task, unpredictable, unknown, addictive, challenging.	virtual game, played with phone, showing a different reality			authority, power, formal, regulated, essential, compliance, structure, high	
		proces/collection, structure, stricell reading, winners/losers,	through camera, conclution of a "souliainable world",		institution	hierarchy, students, responsibility, education,	
	adventure game	tabletedty/mace/publik/regertment	through unpredictable things to it and one effects			drazm big, observation, future, unique, planet, transformation, integrate,	
		pattern, columns, samples, rules, blungrinn, order, overview, plan,	cheate a set of boots (like map, words, a few key itema) that will let students connect ideas each time in a different		#745.0H	imagine, global, collective power, sensitive, threatening, change, challenge current stees, lossesmix	space to share and imagine the future as what it could be gaarafiel - good/bad
		information summars, safegories, working methods, project, words, colors,	way and arganize there is such a way that allows for		an unitation		An one from page
	template	Inspiration view	creating analogies from different contexts.		thinking 'out of the box'	disrupt, different, outstanding, marginalismi, bullying, new, analogies, challenge rules, unreat, creative, opportunities, encape, play	bullying into awareness, shift in culture mentality
		understover againty, interconnectivity, detanute, magic, tay, behind the	secret app/gadget that allows them to communicate while		Transferration of the state	visual impact, construct, meaning, emotions, photographer, complexity,	visual graphs that show progress on sustainability as city
	gordger	somes, laptop, electronics, invention, brilliance, superhonous, fascinate	on their personal meson. Int students first deeper along their future and externation		a picture is worth a thousa	competition, viewer, understanding, correlation, universal	(2040 britkeards program)
		projection, overcome, communication, showing off, influence, message,	let students first dream about their future and externalize their emotions in an abstract way, to after reflect and				
	entermation	personal, ideas, fortings, alteritions, fly, dance, alfinite, include, dreams	understand how to ad east				

APPENDIX

COMPARISON EVALUATION

COMPARISON – IDEAL STRUCTURE 2. OF PROCESS AND HOW STUDENTS GO THROUGH IT St

Throughout each activity is a seamingless transition, complementing each other and building on a gradual realtion among students and (facilitator?)

The guides should not confuse the students, but rather lead them through the process, and should be still usable without a facilitator after the first round.

At the beginning is expected a bit of tension/ confusion/shyness, but gradually every team member should participate equally in the discussion and share their ideas.

EXPECTATIONS ACTIVITIES

1. CONTEMPLATE

Individual task, each student is expected to highlight the most important experiences for him and share their thoughts with the team. The facilitator will start directing the conversation for sharing their experiences, but they should naturally start sharing and interacting with each other

COLLECTIVE STORY

Students start gradually building a relation by sharing personal experiences and creating after a collective story on the main topic. The facilitator will explain shortly the activity and will let students decide on their own on how they want to approach the story. Students are expected to take initiative into first discussing main key points and relations across multiple students and further concretize the story based on a common agreement. Moments of confusion might occur if nobody takes initiative or if they are not sure on how to proceed, in that case the facilitator will interfere with additional guidelines to facilitate the process.

3. INDIVIDUAL SKETCH

Facilitator explains what is expected and highlights guidelines for visualizing what each student internalizes as most significant for him, according to the collective story. The student is expected to go beyond the surface and share honestly the most important outcome for him, which the facilitator will highlight in the explanation.

4. COLLECTIVE REFLECTION

After the break, students share collectively the most important experience and key highlights from previous discussions that can contribute to a collective action during times of crises. Students are expected to have a bit of a fresh perspective after the break which will maybe help bring to surface new ideas.

5. INDIVIDUAL CALL TO ACTION

At the end, the goal for each student is to leave with a learning question or activity that they can focus on during the next couple of weeks.

APPENDIX

OBSERVATIONS TABLE

Filled in while conducting the evaluation on miro.

Activities	Interaction level	Pathways towards accomplishing activities	Guides	Behaviours	Success level of activities	Did everyone participate?	Additional Comments
1. Contemplation	individual share, no interaction with each other yet	Facilitator directs the conversation and asks each one to share in order of color post-its	helpful with direction of facilitator	static, shy interactions	achieved	VAC	have a game to break the ice at the beginning and let students get to know each other without needing the facilitator; not all knew the topic of the testing
2. Collective story	gradually building a discussion, facilitator provides extra questions to focus on if needed	gradually students start sharing more, minor students take more the initiative to discuss	students understand the guidelines; but there are moments of silence where students don't really know how to follow up	focus and interest is lower at the beginning, little interaction that gradually builds as students start sharing	achieved	yes	took around 4 min for students to start sharing more; half of them are more active in the discussion while others needs to be included more by facilitator
3. Individual Reflection/Sketch	individual share	they share in order and individually their sketches	helpful with direction of facilitator	skeptical looks when the facilitator mentions the sketching part, some feel presured about their artistic skills, but they all engage and trust the process	achieved	yes	if done online, to remember that students may have lower connection to internet, and might take extra time uploading the sketches online
4. Collective reflection	maximum level of interaction achieved; facilitator adds on questions to ease the process	first part individually type arguments and they rank them, followed by discussion to reach a common agreement	some confusion was created by combining two parts into one activity, further explanations are required from the facilitator	starts with a bit of confusion but gradually becomes more interactive, more disagreements (laughs, hands movement, more interested in others opinions)	partially	yes	the matrix and questions fail to include limitations, which are an important part for growth
5. Individual call to action	individual share, monotone	individual share and reflection for improvements	helpful but missing interactivity in discussion	students get a bit bored if they only share once, and don't need to interact with each other during the activity	achieved	yes	the bigger the group, the harder is for students to stay focused and listen to everyone

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